## Three Congregations: Aligning Visions, Goals and Models

## Congregation 1:

Vision	Goals Derived From Vision	Model
<i>"From where will my help come?"</i> ask our families as they try to raise children with Jewish identities in our contemporary society. One kind of learning gives the answer now as it has for generations: learning as a family at the <i>seder</i> . All the generations of our Temple family come to the learning table (in our homes, the community or at the Temple) to join in song, food, ritual, stories and discussion to learn from one another. We immerse ourselves in	<ol> <li>Who will learn?         <ul> <li>All members of the Temple</li> </ul> </li> <li>How will learning take place?         <ul> <li>a) Engage all the senses</li> <li>b) Experience Jewish traditions</li> <li>c) Draw constructively from the questions of learners</li> <li>d) Respect all kinds of learners</li> </ul> </li> <li>Where will learning take place?         <ul> <li>a) In the home</li> <li>b) In the Temple</li> </ul> </li> </ol>	Sedarim Children attend weekly classes focused on skill building enabling them to participate in weekly sedarim. Weekday class provides time to reflect on seder. Each seder consists of an active Jewish experience, a discussion, meal, and song.
the experiences of our tradition to know how to live in the world today. We honor all kinds of questions and all kinds of learners.	<ul><li>c) In the community</li><li>4. Who will be the teachers?</li></ul>	Four <i>sedarim</i> each month, students attend
Four key questions, asked by the youngest to oldest in our Temple family, guide learning that will enrich Jewish identity:	<ul> <li>a) Each learner is also a teacher</li> <li>b) Teachers are specially trained in constructivist learning</li> </ul>	with family: Once a month Friday night service and Shabbat <i>seder</i>
<ol> <li>How can I develop my relationship to the spiritual and to God?</li> <li>How should I treat myself and others as a</li> </ol>	<ul> <li>5. Why will learning take place? To know how to live in today's world- to have a Jewish identity</li> </ul>	Once a month according to the calendar holiday <i>seder</i>
result of my relationship with God and Jewish tradition?	<ul><li>6. What is the focus of the learning?</li><li>a) Developing skills and</li></ul>	Once a month a social action <i>seder</i>
3. How can I discover and fulfill my Jewish responsibility to the earth and to future generations?	<ul><li>experiences for spiritual/God</li><li>experiences</li><li>b) <i>Mitzvot, middot</i> and other</li><li>teachings that inform how one</li></ul>	Once a month a Shabbat morning service and <i>seder</i>
4. How can I explore and express my commitment to Eretz Yisrael?	<ul> <li>treats others and self</li> <li>c) Torah, rabbinic and modern sources on caring for the earth</li> <li>d) History, traditions, values embodied in Israel and contemporary Jewish life</li> </ul>	

## **Congregation 2:**

Vision	Goals Derived From Vision	Model
<ul> <li>The Sabbath is a sanctuary in time — a place to raise children who are growing up in a hectic and stressful world. Calm, family and joy characterize Shabbat. As the cornerstone of our gathering, the rituals connected with Shabbat enable our children to experience learning and praying in a way that makes their lives richer. The riches we want for our children are for them to have lives of meaning and purpose. Torah, tradition and community are treasures for their exploration.</li> <li>The children in our congregation are the future. We all share a responsibility in raising them to be Jewish adults to live in today's world guided by the wisdom of Torah and community. We can raise a generation of children who will fondly recall "I grew up in a community that cared about me." And then each adult in our congregation will fondly recall, "I helped the world and all of Israel become more whole."</li> <li>Realization of this vision relies upon:</li> <li>Parents, children, and non-parent members participating together.</li> <li>Teaching led by professional staff, integrating enthusiastic volunteer congregants (parents, non-parents, older students) as a trained team.</li> <li>Programming incorporated into the greater synagogue community so that learners become part of our community.</li> <li>Treasuring Shabbat as our day for learning and community.</li> </ul>	<ol> <li>Who will learn?         <ul> <li>a) Primary focus on children</li> <li>b) Adults also learn in order to help children</li> </ul> </li> <li>How will learning take place?         <ul> <li>a) In a loving environment</li> <li>b) In a communal environment.</li> </ul> </li> <li>Where will learning take place?         <ul> <li>a) In the school and the sanctuary on Shabbat and weekdays</li> </ul> </li> <li>Who will be the teachers?         <ul> <li>a) Professional teachers</li> <li>b) Adults in the community responsible for developing curriculum and sharing Shabbat with children</li> </ul> </li> <li>Why will learning take place?         <ul> <li>a) So students can apply Torah to daily life</li> <li>b) Students can relish the rest of Shabbat</li> <li>Mhat is the focus of the learning?                  <ul> <li>a) Torah that applies to daily life choices</li> <li>b) Shabbat and holiday skills</li> <li>c) Tikkun Olam</li> <li>d) Israel</li> <li>A) Israel</li> <li>A) Israel</li> <li>A) Israel</li> <li>A) Israel</li> </ul>             li&gt;             listage shape shape</li></ul></li></ol>	Students learn two times a week in <i>havurot</i> that are grouped as mix grades and taught by professional teachers. ( <i>Havurah Aleph</i> : grades 1-2, <i>Havurah Aleph</i> : grades 3-4, <i>Havurah Bet</i> : grades 3-4, <i>Havurah Gimel</i> : grades 5-6). <i>Havurot</i> focus on learning skills for Torah learning, Shabbat and holiday observation, <i>Tikkun</i> <i>Olam</i> and Israel. Curriculum for each <i>havurah</i> is developed by congregational Adult Study Groups. Adults (parents and others) in the community spend 4 weeks studying a subject on an adult level in an area that is a focus for the children's <i>havurah</i> . The Adult Study Groups then work for three weeks with a professional curriculum director to create material and learning activities for the children's <i>havurot</i> . Once a month the children celebrate Shabbat with their families and their Adult Study Group. The cycle of Adult Learning, planning, children's learning and Shabbat Celebration happens continuously throughout

**Congregation 3:** 

Vision Derived Goals Model

Creating memories of the heart.	Goals:	Alternative Model:
Respecting that each learner connects to	1. Who will learn?	Yearly families meets
Judaism in a unique way, our school, like	a) Children are primary learners	with a <i>Limud</i> (learning)
Jerusalem, has eight gateways for entering.		counselor to select three
Each gateway leads to a different site like a	2. How will learning take place?	gates for a child to enter
museum, a classroom, a nursing home or a	a) Directed by choice of learner	in the year-each gate is
place yet imagined. And because children	b) Active engagement, personal	focused on during a 3
need role models, caring adults and peers	reflection, real application	month semester. Parents
e 1	reneetion, rear application	
from the congregation help create memories,		help guide student choices.
no child enters a gateway alone.	3. Where will learning take place?	choices.
Like Jerusalem, where all meandering lanes	a) Multiple settings	01:11
lead to the Western Wall, all our paths	b) Include sanctuary	Children are required to
eventually meet in our sanctuary, facing east,		have at least 120 contact
for shared prayers, hopes and stories.	4. Who will be the teachers?	hours during a year.
Standing together, children build memories	a) Professional teachers	
for a lifetime by having choice and learning	b) Adults in the community who	Children learn in pods by
with purpose within a caring community.	have expertise in one of the	interest across grades
	gates	(e.g. 1-3rd grade pod and
8 Gateways to Memorable Learning:		4-6 <sup>th</sup> grade pod).
	5. Why will learning take place?	
1. Torah: Gate to Living as a <i>Mensch</i>	a) To honor the different interests	Teaching teams for each
	of learners	gate meet in summer to
2. Music and Dance: Gate to Culture	b) So learning is memorable	plan the gate experience
and Spirit	and holy	that includes class time,
	and hory	community time and
3. Jewish Literature: Gate to Our People		•
and History	6. What is the focus of the learning?	relationship building
4. Prayer: Gate to the Holy	a) 8 choices for the learner	time with adults in
4. Prayer: Gate to the Holy	b) All experience shared prayer,	congregation interested
5. <i>Tikkun Olam</i> : Gate to Healing	story time	in the specified gate.
		Each pod meets for 40
6. Israel and Spoken Hebrew: Gate to Our People and to Our Land		hours. Time is shaped by
r copie and to Our Land		the teaching team (e.g.
7. Holiday celebration: Gate to Joy		weekend retreats and
7. Holiday celebration: Gate to Joy		classroom learning or
8. The Arts: Gate to Jewish Imagination		weekly classes and home
5. The Arts. Gate to sewish imagination		celebrations)
		Families attand monthly
		Families attend monthly Shabbat services for
		prayer, followed by story
		sharing based on the
		month's learning.
		3 times a year families
		host families from their
		child's pod and mentor/
		teachers from their pod
		teachers nom then pou

## **Questions Guiding Analysis**

To determine if the three sample visions, goals and models are good examples to guide your work, discuss the questions below. The questions are based on the criteria laid out in Looking Forward for creating visions, goals and models.

	Vision		Derived Goals	1	Model
1.	Does this vision successfully evoke emotions?	ap	o the goals seem propriately aligned with e vision?	1.	In what ways is this model an effective/not effective way to educate children
2.	Does it use Jewish language,				considering the vision?
	<ul><li>metaphor or imagery effectively?</li><li>1. What makes it effective? Or not?</li></ul>	a.	Are the goals reasonable? Do they seem possible?	2.	Is this model a positive alternative to what most
3.	Can this vision be summarized				likely exists in their school
	easily in order to direct decision making?	b	Are the goals actionable? What is the action that they are		today? In what ways is it an alternative? New goals? New teachers? New
4.	Is it action oriented?		trying to describe?		learning? New time and
5.	Does it describe a boldly different and better future of Jewish education	c.	measurable? Could a		place for learning?
	than exists today?		governing body assess how much progress has		buld you say this is a model (a stemic change) and not a
6.	Does it paint a vivid picture of the future?		been made toward achieving the goal?	pro	ogrammatic, episodic change?
					nat aspects of this model do
7.	Does it describe a unique	d.	0 1	-	u want to report back to your
	organization (who they are, what they value?)		of goals do you want to report back to your Leadership Team?	Lea	adership Team?
8.	What aspects of this vision do you want to share with your LT?		Leadership reality		